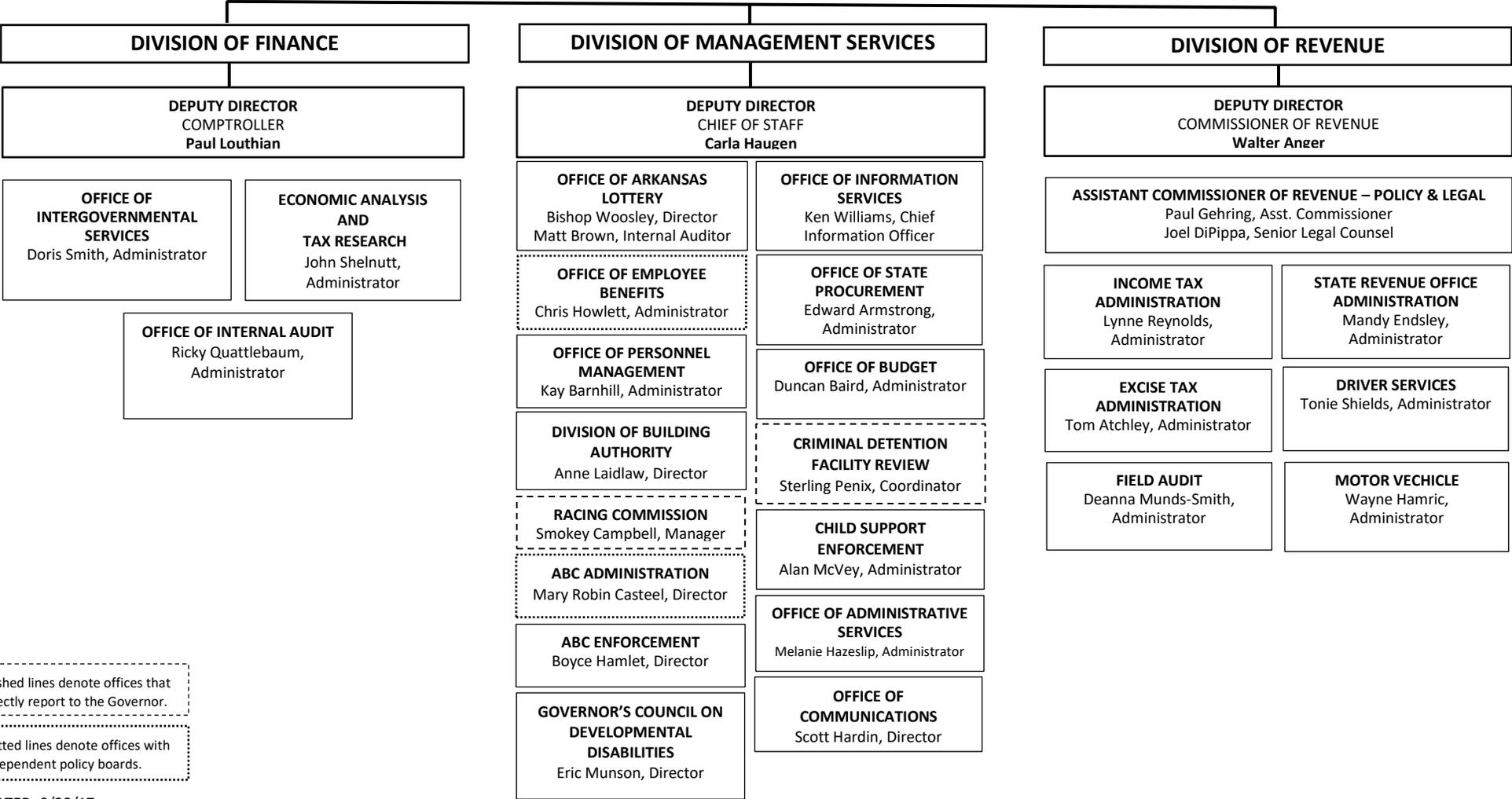


ARKANSAS DEPARTMENT OF FINANCE AND ADMINISTRATION

DIRECTOR
Chief Fiscal Officer of the State
Larry W. Walther



Dashed lines denote offices that directly report to the Governor.

Dotted lines denote offices with independent policy boards.